

(Roll Call Vote)

RESOLUTION NO. 2004-13

RESOLUTION OF THE SOUTHERN CALIFORNIA  
PUBLIC POWER AUTHORITY  
REGARDING APPROVAL AND ALLOCATION OF GENERAL EXPENSES

WHEREAS, by Resolution No. 1982-30, adopted October 6, 1982, the Southern California Public Power Authority (Authority) provided for allocation of General Expenses of the Authority; and

WHEREAS, said Resolution was rescinded and replaced by Resolution No. 1993-13, adopted May 20, 1993; and

WHEREAS, the Authority rescinded and replaced Resolution No. 1993-13 by Resolution No. 1995-6, adopted May 18, 1995; and

WHEREAS, said Resolution No. 1995-6 provided that the General Expenses of the Authority be allocated to the funded projects in the same ratio as the sum of the estimated direct charges of Authority staff, Los Angeles, and other agents to a funded project bears to the sum of the estimated direct charges of Authority staff, Los Angeles, and other agents for all funded projects; and

WHEREAS, Resolution No. 2003-15, adopted May 15, 2003, provided that as of July 1, 2003, General Expenses be allocated 44 percent to the Palo Verde Project, 19 percent to the Southern Transmission Project, 8 percent to the Hoover Uprating Project, 6 percent to the Mead-Phoenix Project, 5 percent to the Mead-Adelanto Project, 10 percent to the San Juan Unit 3 Project, and 8 percent to the Magnolia Power Project; and

WHEREAS, commencing July 1, 2004, the estimate for direct charges for funded projects will be revised.


BE IT RESOLVED that the Authority Administrative and General Expense budget for Fiscal Year 2004-2005 is hereby approved.

BE IT FURTHER RESOLVED that commencing as of July 1, 2004, all General Expenses of the Authority be allocated 44 percent to the Palo Verde Project, 19 percent to the Southern Transmission Project, 8 percent to the Hoover Upgrading Project, 6 percent to the Mead-Phoenix Project, 5 percent to the Mead-Adelanto Project, 11 percent to the San Juan Unit 3 Project, and 7 percent to the Magnolia Power Project.


BE IT FURTHER RESOLVED that the allocation for General Expenses provided in Resolution 2003-15 be rescinded at the close of business at the end of June 2004.

This Resolution shall become effective July 1, 2004.

THE FOREGOING RESOLUTION is approved and adopted by the Authority this 20<sup>th</sup> day of May 2004.

  
\_\_\_\_\_  
PRESIDENT  
Southern California Public  
Power Authority

ATTEST:

  
\_\_\_\_\_  
SECRETARY  
Southern California Public  
Power Authority



Date: May 12, 2004  
To: Board Members  
From: Bill D. Carnahan  
Subject: **SCPPA BUDGET MATERIALS**

Attached for your review at the May 20 Board Meeting, is the 2004-05 SCPPA Administrative and General Budget. The second document (Notes to the 2004-05 A&G Budget) provides background and answers to the obvious questions in advance. Please review both documents side by side.

The Budget was reviewed at the April 6 Executive Committee Meeting, April 8 Budget Workshop, and April 15 Board Meeting. No changes have been made.



## HIGHLIGHTS

### PROJECTED ACTUAL - \$27,400 over budget

Projected Actual for 2003-04 is 1% over budget.

### PROPOSED BUDGET - \$296,800 increase

The proposed budget is 6.53% higher than the current budget and reflects a 5.89% increase over the projected actual. Many categories show small increases or decreases. The largest dollar increases are:

204	Agent Billable	\$212,500
1011	Insurance	<u>\$59,000</u>
		\$271,500

If you have questions which are not covered in the Notes, please feel free to call me, Craig Koehler or Steve Homer at (626) 793-9364.

Attachments

# NOTES TO THE 2004-2005 A&G BUDGET – FINAL

## How to Read the Budget

The budget is presented with multiple levels of detail, starting with the Summary, then continuing with more detail.

- Page 1 is the overall Summary
- Page 2 is the Pasadena Office Summary, followed by more detail
- Page 10 provides detail for Engineering Services
- Page 11 provides detail for Bond Counsel
- Page 12 provides detail for Legal Services
- Pages 13 and 14 break Agent Billable costs down by Project
- Pages 15-19 break the Agent Billable costs down further within the groups
- Page 20 provides detail for Trustee Costs
- Page 21 provides LADWP personnel detail
- Page 22 shows estimated total SCPPA A&G cost per Member

Actual and projected expenses are based on cost reports. Amounts have been rounded to the nearest \$100.

## **100 – General Expenses**

New budget to prior budget 4.82% variance, primarily due to increase in benefits and insurance

Project-Allocated Expenses are spread to the Projects by formula.

Non-Project-Allocated Expenses consist of Legislative Advocacy, Restructuring, Sacramento Office, and APPA dues for the Members. They are paid for from separate checking accounts, funded by special billings.

Direct Project-related Expenses are directly charged to a specific project. Identified with (#).

## **200 – Admin Expenses**

New budget to prior budget 8.98% variance, primarily due to increase in LADWP Agent billable and Trustee fees, offset by decreases in engineering and bond counsel.

## **100 – General Expenses**

### **101A – Salaries**

Projected Actual - \$3,000 under budget (less than 1%)

- Includes Government Affairs Manager.

Budget - \$14,100 increase, due to assumed increases

- Executive Director budgeted under 101O, Consulting Services.
- Merit progression and performance pay adjustments
- Salary for Government Affairs Manager Included.

### **101B – Employee Benefits**

Projected Actual - \$3,400 over budget

- Increase in medical premium insurance rates effect 1/1/04.

Budget - \$14,200 increase due to PERS and medical premium increase

- Retirement is 19.863% of salaries (minus OT/Temp help)(increase in employer percentage from 17.624% to 19.863%)
- Medical Insurance is least expensive full family coverage for 5 employees (excluding Executive Director). Reflects current rates.
- Dental/Vision coverage \$1,200 maximum for 5 employees and families.
- Disability based on actuals. Includes premium for new employee and increasing rate.
- State Employer Taxes is 2.2% of first \$7,000 of salary (for 5 employees).
- Medicare is 1.45% of salary.
- Unused Sick Time accrued liability paid this year.

### **101C – Executive Search**

- NONE

### **101D – Meeting Expense**

Projected Actual - \$2,900 under budget

- Includes many meetings after Board Meetings with lunch provided.
- Includes 2 additional committees – Ad Hoc Customer Service and Transmission, Distribution, Engineering & Operations

Budget - \$500 decrease

- Based on this year's actual costs. Annual Meeting broken out.
- Includes lunch following all Board Meetings.
- Includes new committees, with lunches.
- Assumes some Board meetings to be held at SCPPA offices, which will help contain the overall costs.

#### **101E – Office Rent and Parking**

Projected Actual - \$5,900 over budget, due to higher shared building and parking expenses.

Budget - \$9,500 increase

- Based on current lease and current expenses. Lease expires January 1, 2009.

#### **101F – Office Equipment and Furniture**

Projected Actual – Includes funding to add additional equipment to conference room.

- Includes chairs and furniture for conference room
- Phase I for video conferencing equipment
- Equipment Lease/Maintenance includes leases and maintenance agreements for copier and fax machine, computer repairs and network and web site maintenance. Costs of computer/network repair and maintenance are increasing with increased use and complexity.

Budget - \$33,500 decrease

- Office Equipment includes computers, printers and software.
- Furniture includes additional audio visual equipment for large conference room.
- Equipment Lease/Maintenance includes copier and fax lease and maintenance, network and website maintenance, and miscellaneous repair and maintenance.

#### **101G – Office Expenses**

Projected Actual - \$9,900 under budget, due to reduced printing costs

- Bank charges include “analysis charges”

Budget - \$4,000 decrease

- Based on current actuals.

#### **101H – Travel and Conference**

Projected Actual - \$200 over budget.

- Increase in travel for Magnolia Power Project for Executive Director

Budget – no change

- Includes travel for Finance & Accounting Manager
- Increased Staff travel for Mead-Phoenix (more meetings) and Hoover and Magnolia (new).
- General includes training and non-project staff travel.

#### **101I – Insurance**

Projected Actual - \$37,200 over budget for D & O (from LADWP Risk Manager) and Worker's Comp.

Budget - \$59,000 increase, due to D & O and Worker' Comp increase

- Workers' Comp 2.49% of salary for traveling employees, 2.03% for clerical (was 1.63% and 1.36% respectively).
- D & O was \$75,000 to \$105,900

#### **101J – Memberships and Dues**

Projected Actual - \$14,700 over budget due to higher APPA dues

- APPA Members dues being paid through SCPPA.

Budget - \$36,400 increase reflects current APPA dues and estimated 10% increase for CMUA .

- Expected increase in CMUA dues.
- APPA dues are for all Members, paid through SCPPA. Savings of \$18,000 to SCPPA.
- Includes memberships for Western Energy \$20,000, CFEE \$15,000, plus sponsored workshops



## **101K – Library/Reference Material**

Projected Actual - \$1,900 over budget due to increased reference materials

- Miscellaneous includes flight guides and on-line service.
- Overage in Miscellaneous/Internet due to changes in internet/DSL service providers (startup costs/equipment, new rates).

Budget - \$1,500 increase

- Based on current actuals.
- Reflects increased costs of internet/DSL.

## **101L – Auditing Services**

Projected Actual - \$25,500 over budget

- Increase in audit fees for Palo Verde (\$8,000) Magnolia not previously budgeted (\$15,000) and additional charge for change in election to GASB accounting.

Budget - \$23,800 increase

- Based on contract and actual.

## **101M – Sacramento Office**

Category funded by separate assessment. Salary is included in 101A.

Projected Actual - \$2,600 under budget, not including salary.

- Retirement % based on salary.

Budget - \$3,600 increase, mostly in PERS, travel, and telephone.

- PERS retirement is 19.863% of salary )(increase in employer percentage from 17.624% to 19.863%)
- Auto allowance \$250 per month.
- Internet subscription includes AOL and a state assembly service.
- Office rent is \$1,000 per month.
- Travel includes national travel.

## 101N – Corporate Counsel

Non-project charges of Watts and Yanney and non-financing charges of Fulbright are budgeted here.

Projected Actual - \$9,000 under budget

Budget – \$2,400 decrease

Also assumes less billable time for Yanney vs. Watts, but at a higher hourly rate.

## 101O – Consulting Services

Projected Actual - \$12,400 under budget.

- Consulting Financial Manager and Consulting Project Administrator phased out.
- Miscellaneous includes payroll service and Arizona/New Mexico intervention – attorney Robert Lynch.

Budget - \$10,500 decrease

- Consulting Executive Director includes all compensation and overheads. Draft Budget does not include increase since it is not known at this time.
- Miscellaneous includes Arizona and New Mexico intervention, and provides funds for small consultant contracts.

## 101P – Annual Report

Projected Actual - \$6,700 under budget

- Based on cost reports. Includes new design and photography.
- Received favorable printing costs.

Budget – no change

- Based on this year's actuals. Assumes writing continues to be done in-house by Finance and Accounting Manager.

## 101Q – Financial Advisor

Projected Actual - \$7,500 over budget

- Prior budget did not reflect \$7,500 annual fee for quarterly swap evaluations analysis.

Budget - \$7,500 increase

- Based on contract extension to 6/30/06, includes monthly retainer (\$5,500) and allowable expenses capped at \$3,300 per quarter. Includes quarterly swap evaluations not previously included.

#### **101R – Bond Counsel**

Projected Actual - \$3,700 over budget

- Based on Fulbright estimate.

Budget – no change

- Based on Fulbright estimate.

#### **101S – Legislative Advocacy**

Projected Actual - \$100 decrease (Federal consulting – Morgan McGuire, State consulting – Gregg Cook)

Budget - same

- Includes \$20k for congressional tour.
- Includes \$10k for proposed legislative trips for elected officials

#### **101T – Restructuring – Renamed Regulatory**

Projected Actual – \$9,200 over budget, due to higher CMUA fees.

- Consists of payments to CMUA.

Budget - \$10,000 increase

- \$260k, to cover contribution to CMUA restructuring effort and/or other related expenses.

#### **101V – Renewable Project Analysis**

Projected Actual - \$0

Budget - \$50,000

## **200 – Admin Expenses**

### **201 – Engineering Services**

Projected Actual - \$7,500 under budget

- Triennial Report completed.

Budget –

- \$1k per Project budgeted – nothing planned.

### **202 – Authority Bond Counsel**

Projected Actual - \$28,100 over budget

- Based on Fulbright estimates. Reflects unanticipated work done for Magnolia Power Project not reimbursed through bond proceeds.

Budget - \$12,000 decrease

- Based on Fulbright estimates.

### **203 – Legal Services**

Projected Actual - \$6,400 under budget

- San Juan reflects New Mexico industry restructuring and PNM organizational restructuring.

Budget - \$4,500 increase

- Based on projected level of activity and billing at higher rates.

### **204 – Agent Billable Costs**

Projected Actual - \$25,400 under budget due to unfilled position in Nuclear Group and under-billed work by IID

- Billings for San Juan IID billable costs are in arrears.

Budget - \$212,500 increase (18.3%)

- Reflects cost of living and step increases (\$41,000, 3.75%), and other related benefit increases at DWP.
- Increase in Health care in-directs \$138,000, from 38% to 58% due to new actuarial study for Post Retirement Benefits

- Change in overhead rates (87% nuclear group, 82% accounting vs. last year 67% nuclear group, 62% accounting).
- Nuclear Group budgets 2 engineers charging 40% to SCPPA

### **205 – Authority Trustee Costs**

Projected Actual - \$26,100 over budget, due to increased activity.

Budget - \$48,100 increase

- Based on current actuals and prior history.
- Estimates of \$35,000 used for the Magnolia Power Project and increases to \$15,000 each for Mead-Adelanto and Mead-Phoenix for the 2004 bond refundings.

5/11/2004

SUMMARY

**FINAL**  
5/20/04

**SOUTHERN CALIFORNIA PUBLIC POWER AUTHORITY**  
**FISCAL YEAR 2004-2005 BUDGET**  
**JULY 1, 2004 THROUGH JUNE 30, 2005**

	Previous Actual FY 2002-2003	Current Budget FY 2003-2004	Projected Actual FY 2003-2004	BUDGET FY 2004-2005	New Budget/ Old Budget % Variance	New Budget/ Projected Act % Variance
<b>100 - GENERAL EXPENSES</b>						
<b>101 - Pasadena Office</b>						
Project Allocated Expenses	\$1,570,400	\$1,607,400	\$1,598,300	\$1,572,800	-2.15%	-1.1
Non-Project-Allocated Expenses	\$857,500	\$918,400	\$939,700	\$1,062,900	15.73%	13.1
Direct Project-Related Expenses (#)	\$102,300	\$144,600	\$144,900	\$163,400	13.00%	12.7
General Expenses Total	\$2,530,200	\$2,670,400	\$2,682,900	\$2,799,100	4.82%	-100.0
<b>200 - ADMINISTRATIVE EXPENSES</b>						
201 - Engineering Services	\$0	\$92,000	\$84,500	\$7,000	-92.39%	-91.7
202 - Authority Bond Counsel (Fulbright)	\$139,200	\$242,000	\$270,100	\$230,000	-4.98%	-14.1
203 - Legal Services (TBD)	\$18,700	\$22,500	\$16,100	\$27,000	20.00%	67.7
204 - Agent Billable Costs	\$802,100	\$1,163,400	\$1,138,000	\$1,375,900	18.27%	20.1
205 - Authority Trustee Costs	\$362,500	\$352,900	\$379,000	\$401,000	13.63%	5.1
Administrative Expenses Total	\$1,322,500	\$1,872,800	\$1,887,700	\$2,040,900	8.98%	8.1
<b>TOTAL GENERAL AND ADMINISTRATIVE EXPENSES</b>	\$3,852,700	\$4,543,200	\$4,570,600	\$4,840,000	6.53%	5.1

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SOUTHERN CALIFORNIA PUBLIC POWER AUTHORITY  
 FISCAL YEAR 2004-2005 BUDGET  
 JULY 1, 2004 THROUGH JUNE 30, 2005

101 - PASADENA OFFICE

	Previous Actual FY 2002-2003	Current Budget FY 2003-2004	Projected Actual FY 2003-2004	BUDGET FY 2004-2005	New Budget/ Old Budget % Variance
101A - Salaries	\$410,700	\$479,500	\$476,500	\$493,600	2.94%
101B - Employee Benefits	\$86,500	\$138,300	\$141,700	\$152,500	10.27%
101C - Executive Search	\$0	\$0	\$0	\$0	0.00%
101D - Meeting Expense	\$44,100	\$47,500	\$44,600	\$47,000	-1.05%
101E - Office Rent and Parking	\$98,900	\$118,900	\$124,800	\$128,400	7.99%
101F - Office Equipment and Furniture	\$90,200	\$126,000	\$125,900	\$92,500	-26.59%
101G - Office Expenses	\$51,800	\$44,800	\$34,900	\$40,800	-8.93%
101H - Travel and Conference	\$28,300	\$46,500	\$46,700	\$46,500	0.00%
101I - Insurance	\$114,800	\$92,400	\$129,600	\$151,400	63.85%
101J - Memberships and Dues	\$406,900	\$432,800	\$447,500	\$469,200	8.41%
101K - Library/Reference Material	\$9,100	\$7,600	\$9,500	\$9,100	19.74%
101L - Auditing Services	\$103,500	\$97,000	\$122,500	\$120,800	24.54%
101M - Sacramento Office	\$75,100	\$83,800	\$81,200	\$87,400	4.30%
101N - Corporate Counsel	\$74,200	\$75,000	\$66,000	\$72,600	-3.20%
101O - Consulting Services	\$285,800	\$226,100	\$213,700	\$215,600	-4.64%
101P - Annual Report	\$47,100	\$50,000	\$43,300	\$50,000	0.00%
101Q - Financial Advisor	\$76,500	\$79,200	\$86,700	\$86,700	9.47%
101R - Bond Counsel (not related to a funded project)	\$129,100	\$30,000	\$33,700	\$30,000	0.00%
101S - Legislative Advocacy	\$158,400	\$195,000	\$194,900	\$195,000	0.00%
101T - Regulatory	\$239,200	\$250,000	\$259,200	\$260,000	4.00%
101U - Reserve	\$0	\$0	\$0	\$0	0.00%
101V - Renewable Project Analysis	\$0	\$50,000	\$0	\$50,000	N/A
<b>TOTAL 101 - PASADENA OFFICE</b>	<b>\$2,530,200</b>	<b>\$2,670,400</b>	<b>\$2,682,900</b>	<b>\$2,799,100</b>	<b>4.82%</b>

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SOUTHERN CALIFORNIA PUBLIC POWER AUTHORITY  
FISCAL YEAR 2004-2005 BUDGET  
JULY 1, 2004 THROUGH JUNE 30, 2005

**101 - PASADENA OFFICE**

	Previous Actual FY 2002-2003	Current Budget FY 2003-2004	Projected Actual FY 2003-2004	BUDGET FY 2004-2005	New Budget/ Old Budget % Variance
<b>101A - Salaries</b>					
Base Salaries *	\$386,300	\$460,300	\$457,400	\$474,400	3.06%
Overtime	\$2,700	\$2,200	\$2,100	\$2,200	0.00%
Temporary Help	\$8,600	\$3,000	\$3,000	\$3,000	0.00%
Unallocated Performance Pay	\$13,100	\$14,000	\$14,000	\$14,000	0.00%
<b>101A Total</b>	<b>\$410,700</b>	<b>\$479,500</b>	<b>\$476,500</b>	<b>\$493,600</b>	<b>2.94%</b>

\* Includes Government Affairs Manager Salary (salary only, benefits are budgeted under 101M)

**101B - Employee Benefits \***

Retirement (PERS)	\$32,200	\$69,000	\$66,900	\$77,700	12.61%
Employee Parking	\$5,100	\$5,400	\$5,400	\$6,000	11.11%
Life Insurance	\$1,300	\$1,600	\$1,600	\$1,600	0.00%
Medical Insurance (PERS)	\$24,000	\$39,600	\$37,100	\$40,400	2.02%
Dental/Vision Coverage	\$5,200	\$6,000	\$6,000	\$6,000	0.00%
Disability Insurance	\$3,700	\$7,000	\$10,900	\$10,900	55.71%
State Employer Taxes	\$700	\$1,200	\$1,000	\$1,200	0.00%
Medicare	\$4,600	\$5,500	\$4,900	\$5,700	3.64%
Unused Sick Time	\$9,700	\$3,000	\$7,900	\$3,000	0.00%
<b>101B Total</b>	<b>\$86,500</b>	<b>\$138,300</b>	<b>\$141,700</b>	<b>\$152,500</b>	<b>10.27%</b>



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SOUTHERN CALIFORNIA PUBLIC POWER AUTHORITY  
FISCAL YEAR 2004-2005 BUDGET  
JULY 1, 2004 THROUGH JUNE 30, 2005

**101 - PASADENA OFFICE**

	Previous Actual FY 2002-2003	Current Budget FY 2003-2004	Projected Actual FY 2003-2004	BUDGET FY 2004-2005	New Budget/ Old Budget % Variance
<b>101C - Executive Search</b>	\$0	\$0	\$0	\$0	0.00%
<b>101D - Meeting Expense</b>					
Board meetings	\$19,100	\$26,500	\$21,200	\$21,000	-20.75%
Annual Strategic Planning Mtg	\$8,000	\$6,000	\$8,700	\$8,000	33.33%
Committee Meetings	\$11,800	\$10,000	\$12,400	\$14,000	40.00%
Teleconferencing	\$5,200	\$5,000	\$2,300	\$4,000	-20.00%
<b>101D Total</b>	<b>\$44,100</b>	<b>\$47,500</b>	<b>\$44,600</b>	<b>\$47,000</b>	<b>-1.05%</b>
<b>101E - Office Rent and Parking</b>					
Rent and Building Expenses	\$94,200	\$114,400	\$118,100	\$121,400	6.12%
Guest Parking	\$4,700	\$4,500	\$6,700	\$7,000	55.56%
<b>101E Total</b>	<b>\$98,900</b>	<b>\$118,900</b>	<b>\$124,800</b>	<b>\$128,400</b>	<b>7.99%</b>
<b>101F - Office Equipment and Furniture</b>					
Office Equipment	\$20,400	\$7,000	\$7,900	\$6,000	-14.29%
Office Furniture	\$24,600	\$80,000	\$73,200	\$45,000	-43.75%
Equipment Lease/Maintenance	\$45,200	\$39,000	\$44,800	\$41,500	6.41%
<b>101F Total</b>	<b>\$90,200</b>	<b>\$126,000</b>	<b>\$125,900</b>	<b>\$92,500</b>	<b>-26.59%</b>

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SOUTHERN CALIFORNIA PUBLIC POWER AUTHORITY  
 FISCAL YEAR 2004-2005 BUDGET  
 JULY 1, 2004 THROUGH JUNE 30, 2005

101 - PASADENA OFFICE

	Previous Actual FY 2002-2003	Current Budget FY 2003-2004	Projected Actual FY 2003-2004	BUDGET FY 2004-2005	New Budget/ Old Budget % Variance
<b>101G - Office Expenses</b>					
Supplies	\$16,400	\$9,000	\$8,300	\$9,000	0.00%
Postage	\$4,000	\$4,700	\$3,900	\$4,700	0.00%
Shipping (Courier/UPS/ Federal Express)	\$6,200	\$6,000	\$5,500	\$6,000	0.00%
Telephone	\$10,500	\$9,000	\$7,800	\$9,000	0.00%
Bank Charges	\$4,600	\$4,500	\$3,700	\$4,000	-11.11%
Off Site Storage	\$2,900	\$2,600	\$2,200	\$2,600	0.00%
Printing/Stationery	\$6,300	\$5,000	\$1,400	\$2,500	-50.00%
Miscellaneous Office Expense	\$900	\$4,000	\$2,100	\$3,000	-25.00%
<b>101G Total</b>	<b>\$51,800</b>	<b>\$44,800</b>	<b>\$34,900</b>	<b>\$40,800</b>	<b>-8.93%</b>

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SOUTHERN CALIFORNIA PUBLIC POWER AUTHORITY  
 FISCAL YEAR 2004-2005 BUDGET  
 JULY 1, 2004 THROUGH JUNE 30, 2005

**101 - PASADENA OFFICE**

	<u>Previous Actual FY 2002-2003</u>	<u>Current Budget FY 2003-2004</u>	<u>Projected Actual FY 2003-2004</u>	<u>BUDGET FY 2004-2005</u>	<u>New Budget/ Old Budget % Variance</u>
<b>101H - Travel and Conference</b>					
Executive Director	\$11,400	\$20,000	\$24,700	\$20,000	0.00%
Board President	\$2,600	\$4,000	\$4,500	\$5,000	25.00%
APPA-Winter & Annual Mtgs					
Energy Systems Manager	\$2,400	\$5,000	\$3,400	\$4,000	-20.00%
Governmental Affairs Manager (see 101M)					N/A
Accounting & Finance Manager	\$100	\$4,000	\$2,200	\$4,000	0.00%
Project Manager					
Palo Verde (#)	\$1,400	\$1,000	\$1,400	\$2,000	100.00%
STS (#)	\$0	\$0	\$0	\$0	0.00%
Hoover (#)	\$1,700	\$1,500	\$1,400	\$1,500	0.00%
Mead-Phoenix (#)	\$1,100	\$2,000	\$1,000	\$1,000	-50.00%
Mead-Adelanto (#)	\$300	\$500	\$200	\$500	0.00%
San Juan Unit 3 (#)	\$2,800	\$3,000	\$3,000	\$3,000	0.00%
Magnolia (#)	\$0	\$500	\$100	\$500	0.00%
	\$7,300	\$8,500	\$7,100	\$8,500	0.00%
General Expenses	\$4,500	\$5,000	\$4,800	\$5,000	0.00%
<b>101H Total</b>	<b>\$28,300</b>	<b>\$46,500</b>	<b>\$46,700</b>	<b>\$46,500</b>	<b>0.00%</b>

5/11/2004

SOUTHERN CALIFORNIA PUBLIC POWER AUTHORITY  
 FISCAL YEAR 2004-2005 BUDGET  
 JULY 1, 2004 THROUGH JUNE 30, 2005

**101 - PASADENA OFFICE**

	<u>Previous Actual</u> <u>FY 2002-2003</u>	<u>Current Budget</u> <u>FY 2003-2004</u>	<u>Projected Actual</u> <u>FY 2003-2004</u>	<u>BUDGET</u> <u>FY 2004-2005</u>	<u>New Budget/</u> <u>Old Budget</u> <u>% Variance</u>
<b>101I - Insurance</b>					
Business Liability &					
Contents/Auto/Travel Accident	\$10,100	\$6,400	\$9,000	\$15,600	143.75%
Worker's Compensation	\$10,400	\$11,000	\$14,700	\$14,000	27.27%
Directors' & Officers' Liability	\$94,300	\$75,000	\$105,900	\$121,800	62.40%
<b>101I Total</b>	<b>\$114,800</b>	<b>\$92,400</b>	<b>\$129,600</b>	<b>\$151,400</b>	<b>63.85%</b>

**101J - Memberships and Dues**

CMUA Dues	\$6,600	\$7,400	\$7,300	\$8,100	9.46%
Arizona Corp. Commission (#)	\$100	\$100	\$100	\$100	0.00%
APPA Dues	\$385,200	\$390,000	\$404,800	\$421,000	7.95%
Miscellaneous	\$15,000	\$35,300	\$35,300	\$40,000	13.31%
<b>101J Total</b>	<b>\$406,900</b>	<b>\$432,800</b>	<b>\$447,500</b>	<b>\$469,200</b>	<b>8.41%</b>

**101K - Library/Reference**

<b>Material</b>					
Electric Utility Week	\$1,700	\$1,700	\$1,700	\$1,700	0.00%
California Energy Markets	\$1,300	\$1,300	\$1,300	\$1,300	0.00%
Yellow Books (Federal, Congress and California)	\$1,000	\$1,000	\$1,100	\$1,100	10.00%
Misc/Internet Service	\$5,100	\$3,600	\$5,400	\$5,000	38.89%
<b>101K Total</b>	<b>\$9,100</b>	<b>\$7,600</b>	<b>\$9,500</b>	<b>\$9,100</b>	<b>19.74%</b>

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**101 - PASADENA OFFICE**

	Previous Actual FY 2002-2003	Current Budget FY 2003-2004	Projected Actual FY 2003-2004	BUDGET FY 2004-2005	New Budget/ Old Budget % Variance
<b>101L - Auditing Services (Price Waterhouse)</b>					
Palo Verde (#)	\$26,100	\$18,000	\$26,100	\$26,600	47.78%
So. Transmission System (#)	\$20,400	\$19,000	\$20,400	\$20,800	9.47%
Hoover (#)	\$17,500	\$18,000	\$17,500	\$17,800	-1.11%
Mead-Phoenix (#)	\$7,900	\$12,000	\$7,900	\$8,100	-32.50%
Mead-Adelanto (#)	\$8,300	\$12,000	\$8,300	\$8,500	-29.17%
San Juan Unit 3 (#)	\$12,500	\$12,000	\$12,500	\$12,700	5.83%
Magnolia Power Project (#)	\$0	\$0	\$15,000	\$15,300	N/A
Multiple, Proj Stabilization	\$10,800	\$6,000	\$14,800	\$11,000	83.33%
<b>101L Total</b>	<b>\$103,500</b>	<b>\$97,000</b>	<b>\$122,500</b>	<b>\$120,800</b>	<b>24.54%</b>

**101M - Sacramento Office**

Government Affairs •  
 Benefits

Retirement (PERS)	\$10,300	\$17,700	\$16,200	\$19,300	9.04%
Auto Allowance	\$3,000	\$3,000	\$3,000	\$3,000	0.00%
Life Insurance	\$300	\$200	\$400	\$400	100.00%
Medical (PERS)	\$3,300	\$3,400	\$3,700	\$4,000	17.65%
Dental Vision	\$800	\$1,200	\$1,200	\$1,200	0.00%
Disability	\$5,400	\$5,500	\$5,400	\$5,400	-1.82%
State Employer Tax	\$200	\$200	\$400	\$400	100.00%
Medicare	\$1,400	\$1,400	\$1,400	\$1,400	0.00%
Unused Sick Time	\$0	\$0	\$0	\$0	0.00%
Worker's Compensation	\$0	\$1,000	\$0	\$1,000	0.00%
Internet Subscription	\$1,200	\$1,200	\$1,300	\$1,300	8.33%
Office Rent and Expense	\$12,000	\$14,000	\$12,000	\$12,000	-14.29%
Telephone	\$9,900	\$10,000	\$12,400	\$13,000	30.00%
Travel and General Expense	\$27,300	\$25,000	\$23,800	\$25,900	0.00%
<b>101M Total</b>	<b>\$75,100</b>	<b>\$83,800</b>	<b>\$81,200</b>	<b>\$87,400</b>	<b>4.30%</b>

\* Salary included in 101A

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**101 - PASADENA OFFICE**

	Previous Actual FY 2002-2003	Current Budget FY 2003-2004	Projected Actual FY 2003-2004	BUDGET FY 2004-2005	New Budget/ Old Budget % Variance
<b>101N - Corporate Counsel</b>					
	\$74,200	\$75,000	\$66,000	\$72,600	-3.20%
<b>101O - Consulting Services</b>					
Consulting Executive Director	\$207,800	\$210,600	\$210,600	\$210,600	0.00%
Consulting Financial Manager	\$71,600	\$0	\$0		N/A
Hoover Project Administrator (#)	\$2,200	\$0	\$0		N/A
Miscellaneous	\$4,200	\$15,500	\$3,100	\$5,000	-67.74%
<b>101O Total</b>	<b>\$285,800</b>	<b>\$226,100</b>	<b>\$213,700</b>	<b>\$215,600</b>	<b>-4.64%</b>
<b>101P - Annual Report</b>	\$47,100	\$50,000	\$43,300	\$50,000	0.00%
<b>101Q - Financial Advisor</b>	\$76,500	\$79,200	\$86,700	\$86,700	9.47%
<b>101R - Bond Counsel (Not related to a funded project)</b>	\$129,100	\$30,000	\$33,700	\$30,000	0.00%
<b>101S - Legislative Advocacy</b>					
Federal	\$80,600	\$100,000	\$101,500	\$100,000	0.00%
State	\$42,000	\$45,000	\$43,300	\$45,000	0.00%
Events	\$35,800	\$50,000	\$50,100	\$50,000	0.00%
<b>101S Total</b>	<b>\$158,400</b>	<b>\$195,000</b>	<b>\$194,900</b>	<b>\$195,000</b>	<b>0.00%</b>
<b>101T - Regulatory</b>					
Regulatory	\$239,200	\$250,000	\$259,200	\$260,000	4.00%
<b>101T Total</b>	<b>\$239,200</b>	<b>\$250,000</b>	<b>\$259,200</b>	<b>\$260,000</b>	<b>4.00%</b>
<b>101U - Reserve</b>	\$0	\$0	\$0	\$0	0.00%
<b>101V - Renewable Project Analysis</b>	\$0	\$50,000	\$0	\$50,000	0.00%
<b>TOTAL 101 - PASADENA OFFICE</b>	<b>\$2,530,200</b>	<b>\$2,670,400</b>	<b>\$2,682,900</b>	<b>\$2,799,100</b>	<b>4.82%</b>

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201 - Engineering Services	Previous Actual	Current Budget	Projected Actual	BUDGET	New Budget/
	FY 2002-2003	FY 2003-2004	FY 2003-2004	FY 2004-2005	Old Budget % Variance
201A - Palo Verde Project	\$0	\$1,000	\$0	\$1,000	0.00%
Miscellaneous Tasks	\$0	\$85,000	\$84,500		N/A
Triennial Report	\$0	\$86,000	\$84,500	\$1,000	-98.84%
201A Total					
201B - Southern Transmission System Project	\$0	\$1,000	\$0	\$1,000	0.00%
Miscellaneous Tasks					
201C - Hoover Upgrading Project	\$0	\$1,000	\$0	\$1,000	0.00%
Miscellaneous Tasks					
201D - Mead-Phoenix Project	\$0	\$1,000	\$0	\$1,000	0.00%
Miscellaneous Tasks					
201E - Mead-Adelanto Project	\$0	\$1,000	\$0	\$1,000	0.00%
Miscellaneous Tasks					
201F - San Juan Unit 3 Project	\$0	\$1,000	\$0	\$1,000	0.00%
Miscellaneous Tasks					
201G - Magnolia Power Project	\$0	\$1,000	\$0	\$1,000	0.00%
Miscellaneous Tasks					
<b>TOTAL 201 - AUTHORITY ENGINEERING CONSULTANT</b>	\$0	\$92,000	\$84,500	\$7,000	-92.39%

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202 - Authority Bond Counsel (Fulbright)	Previous Actual <u>EY 2002-2003</u>	Current Budget <u>EY 2003-2004</u>	Projected Actual <u>EY 2003-2004</u>	BUDGET <u>FY 2004-2005</u>	New Budget/ Old Budget <u>% Variance</u>
202A - Palo Verde Project Miscellaneous Tasks	\$36,800	\$60,000	\$65,400	\$30,000	-50.00%
202B - Southern Transmission System Project Miscellaneous Tasks	\$61,600	\$60,000	\$41,700	\$60,000	0.00%
202C - Hoover Uprating Project Miscellaneous Tasks	\$6,900	\$2,000	\$9,900	\$10,000	400.00%
202D - Mead-Phoenix Project Miscellaneous Tasks	\$9,200	\$10,000	\$11,000	\$15,000	50.00%
202E - Mead-Adelanto Project Miscellaneous Tasks	\$10,000	\$10,000	\$11,400	\$15,000	50.00%
202F - San Juan Unit 3 Project Miscellaneous Tasks	\$14,700	\$25,000	\$30,100	\$25,000	0.00%
202G - Magnolia Power Project Miscellaneous Tasks		\$75,000	\$100,600	\$75,000	0.00%
<b>TOTAL 202 AUTHORITY BOND COUNSEL</b>	\$139,200	\$242,000	\$270,100	\$230,000	-4.96%



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**203 - Legal Services**

(TBD)	Previous Actual FY 2002-2003	Current Budget FY 2003-2004	Projected Actual FY 2003-2004	BUDGET FY 2004-2005	New Budget/ Old Budget % Variance
<b>203A - Palo Verde Project</b>					
Miscellaneous Tasks	\$8,700	\$5,000	\$0	\$5,000	0.00%
<b>203B - Southern Transmission System Project</b>					
Miscellaneous Tasks	\$800	\$0	\$3,500	\$4,000	0.00%
<b>203C - Hoover Upgrading Project</b>					
Miscellaneous Tasks	\$1,000	\$0	\$200	\$0	0.00%
<b>203D - Mead-Phoenix Project</b>					
Miscellaneous Tasks	\$6,500	\$6,000	\$300	\$2,000	-66.67%
<b>203E - Mead-Adelanto Project</b>					
Miscellaneous Tasks	\$0	\$500	\$0	\$1,000	0.00%
<b>203F - San Juan Unit 3 Project</b>					
Miscellaneous Tasks	\$1,700	\$7,000	\$3,200	\$7,000	0.00%
<b>203G - Magnolia Power Project</b>					
Miscellaneous Tasks	\$0	\$4,000	\$8,900	\$8,000	100.00%
<b>TOTAL 203 - LEGAL SERVICES</b>	\$18,700	\$22,500	\$16,100	\$27,000	20.00%

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**204 - AGENT BILLABLE COSTS**

	Previous Actual FY 2002-2003	Current Budget FY 2003-2004	Projected Actual FY 2003-2004	BUDGET FY 2004-2005	New Budget/ Old Budget % Variance
<b>204 A - Agent Costs</b>					
<b>- Palo Verde Project</b>					
DWP	\$291,500	\$354,200	\$343,800	\$398,500	12.51%
DWP	\$64,800	\$159,200	\$68,100	\$219,200	37.69%
	\$356,300	\$513,400	\$411,900	\$617,700	20.32%
<b>204 B - Agent Costs</b>					
<b>- Southern Transmissior System Project</b>					
DWP	\$185,900	\$229,300	\$243,100	\$274,000	19.49%
<b>204 C - Agent Costs</b>					
<b>- Hoover Uprating Project</b>					
DWP	\$73,500	\$90,000	\$105,800	\$101,000	12.22%

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 FISCAL YEAR 2004-2005 BUDGET  
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**204 - AGENT BILLABLE COSTS**

	Previous Actual FY 2002-2003	Current Budget FY 2003-2004	Projected Actual FY 2003-2004	BUDGET FY 2004-2005	New Budget/ Old Budget % Variance
<b>204 D - Agent Costs</b>					
- Mead-Phoenix Project					
DWP Accounting and Investments	\$62,500	\$65,000	\$73,000	\$76,700	18.00%
<b>204 E - Agent Costs</b>					
- Mead-Adelanto Project					
DWP Accounting and Investments	\$51,200	\$60,500	\$72,900	\$75,100	24.13%
<b>204 F - Agent Costs</b>					
- San Juan Unit 3 Project					
DWP Accounting and Investments	\$72,700	\$87,800	\$112,300	\$112,400	28.02%
IID Imperial Irrigation District	\$0	\$26,000	\$26,000	\$26,000	0.00%
Total	\$72,700	\$113,800	\$138,300	\$138,400	21.62%
<b>204 G - Agent Costs</b>					
- Magnolia Power Project					
DWP Accounting and Investments	\$0	\$91,400	\$93,000	\$93,000	N/A
<b>TOTAL 204 A-G</b>	<b>\$802,100</b>	<b>\$1,163,400</b>	<b>\$1,138,000</b>	<b>\$1,375,900</b>	<b>18.27%</b>
<b>AGENT BILLABLE COST TOTALS</b>					
<b>BY GROUP</b>					
DWP Accounting and Investments	\$737,300	\$978,200	\$1,043,900	\$1,130,700	15.59%
DWP Nuclear Group	\$64,800	\$159,200	\$68,100	\$219,200	37.69%
IID Imperial Irrigation District	\$0	\$26,000	\$26,000	\$26,000	0.00%
Total	\$802,100	\$1,163,400	\$1,138,000	\$1,375,900	18.27%

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**204 - AGENT BILLABLE COSTS  
 DETAIL**

**204A - Agent Costs  
 -Palo Verde Project**

	Previous Actual FY 2002-2003	Current Budget FY 2003-2004	Projected Actual FY 2003-2004	BUDGET FY 2004-2005	New Budget/ Old Budget % Variance
DWP Accounting and Investments					
Labor & Indirects	\$220,900	\$300,000	\$304,500	\$366,000	22.00%
Travel	\$100	\$2,100	\$700	\$500	-76.19%
Other	\$70,500	\$52,100	\$38,600	\$32,000	-38.58%
Total	\$291,500	\$354,200	\$343,800	\$398,500	12.51%
DWP Nuclear Group					
Labor & Indirects	\$58,500	\$139,200	\$60,100	\$199,200	43.10%
Travel	\$2,000	\$15,000	\$3,700	\$15,000	0.00%
Other	\$4,400	\$5,000	\$4,300	\$5,000	0.00%
Total	\$64,900	\$159,200	\$68,100	\$219,200	37.69%
<b>Palo Verde Detail Totals</b>					
Labor & Indirects	\$279,400	\$439,200	\$364,600	\$565,200	28.69%
Travel	\$2,100	\$17,100	\$4,400	\$15,500	-9.36%
Other	\$74,900	\$57,100	\$42,900	\$37,000	-35.20%
Total	\$356,400	\$513,400	\$411,900	\$617,700	20.32%

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**204 - AGENT BILLABLE COSTS  
 DETAIL**

	Previous Actual FY 2002-2003	Current Budget FY 2003-2004	Projected Actual FY 2003-2004	BUDGET FY 2004-2005	New Budget/ Old Budget % Variance
<b>204B - Agent Costs</b>					
-Southern Transmissior System					
DWP Accounting and Investments					
Labor & Indirects	\$175,600	\$214,000	\$225,400	\$256,900	20.05%
Travel	\$0	\$1,000	\$300	\$500	-50.00%
Other	\$10,300	\$14,300	\$17,400	\$16,600	16.08%
Total	\$185,900	\$229,300	\$243,100	\$274,000	19.49%

**204C - Agent Costs  
 - Hoover Uprating Project**

DWP Accounting and Investments					
Labor & Indirects	\$70,000	\$84,500	\$98,300	\$95,500	13.02%
Travel	\$0	\$500	\$100	\$200	-60.00%
Other	\$3,500	\$5,000	\$7,400	\$5,300	6.00%
Total	\$73,500	\$90,000	\$105,800	\$101,000	12.22%

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**204 - AGENT BILLABLE COSTS  
 DETAIL**

**204D - Agent Costs  
 -Mead-Phoenix Project**

	Previous Actual FY 2002-2003	Current Budget FY 2003-2004	Projected Actual FY 2003-2004	BUDGET FY 2004-2005	New Budget/ Old Budget % Variance
DWP Accounting and Investments					
Labor & Indirects	\$59,200	\$61,100	\$67,400	\$72,700	18.99%
Travel	\$0	\$300	\$100	\$100	-66.67%
Other	\$3,300	\$3,600	\$5,500	\$3,900	8.33%
Total	\$62,500	\$65,000	\$73,000	\$76,700	18.00%

**204E - Agent Costs  
 - Mead-Adelanto Project**

DWP Accounting and Investments					
Labor & Indirects	\$48,400	\$56,600	\$67,300	\$71,100	25.62%
Travel	\$0	\$300	\$100	\$100	-66.67%
Other	\$2,800	\$3,600	\$5,500	\$3,900	8.33%
Total	\$51,200	\$60,500	\$72,900	\$75,100	24.13%

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**204 - AGENT BILLABLE COSTS  
 DETAIL**

204F - Agent Costs		Previous Actual	Current Budget	Projected Actual	BUDGET	New Budget/
- San Juan Unit 3 Projec		FY 2002-2003	FY 2003-2004	FY 2003-2004	FY 2004-2005	Old Budget % Variance
DWP	Accounting and Investments					
	Labor & Indirects	\$69,300	\$81,100	\$103,100	\$109,000	34.40%
	Travel	\$0	\$300	\$100	\$100	-66.67%
	Other	\$3,400	\$6,400	\$9,100	\$3,300	-48.44%
	Total	\$72,700	\$87,800	\$112,300	\$112,400	28.02%
IID	Imperial Irrigation District					
	Labor & Indirects	\$0	\$20,000	\$20,000	\$20,000	0.00%
	Travel	\$0	\$6,000	\$6,000	\$6,000	0.00%
	Other	\$0	\$0	\$0	\$0	0.00%
	Total	\$0	\$26,000	\$26,000	\$26,000	0.00%
<b>San Juan Unit 3 Detail Totals</b>						
	Labor & Indirects	\$69,300	\$101,100	\$123,100	\$129,000	27.60%
	Travel	\$0	\$6,300	\$6,100	\$6,100	-3.17%
	Other	\$3,400	\$6,400	\$9,100	\$3,300	-48.44%
	Total	\$72,700	\$113,800	\$138,300	\$138,400	21.62%

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204 - AGENT BILLABLE COSTS  
 DETAIL

		Previous Actual FY 2002-2003	Current Budget FY 2003-2004	Projected Actual FY 2003-2004	BUDGET FY 2004-2005	New Budget/ Old Budget % Variance
<b>204G - Agent Costs</b>						
<b>- Magnolia Power Project</b>						
DWP	Accounting and Investments					
	Labor & Indirects	\$0	\$84,500	\$85,700	\$89,600	6.04%
	Travel	\$0	\$500	\$100	\$100	-80.00%
	Other	\$0	\$6,400	\$7,200	\$3,300	-48.44%
	<b>Total</b>	<b>\$0</b>	<b>\$91,400</b>	<b>\$93,000</b>	<b>\$93,000</b>	<b>1.75%</b>

204A-G DETAIL TOTALS

Labor & Indirects	\$701,900	\$1,041,000	\$1,031,800	\$1,280,000	22.96%
Travel	\$2,100	\$26,000	\$11,200	\$22,600	0.00%
Other	\$98,200	\$96,400	\$95,000	\$73,300	-23.96%
<b>Total</b>	<b>\$802,200</b>	<b>\$1,163,400</b>	<b>\$1,138,000</b>	<b>\$1,375,900</b>	<b>18.27%</b>



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205 - Authority Trustee Costs	Previous Actual FY 2002-2003	Current Budget FY 2003-2004	Projected Actual FY 2003-2004	BUDGET FY 2004-2005	New Budget/ Old Budget % Variance
205A - Palo Verde Project (Bank of New York)	\$154,000	\$130,000	\$150,000	\$150,000	15.38%
205B Southern Transmission Project (U.S. Bank)	\$144,600	\$130,000	\$140,000	\$140,000	7.69%
205C - Hoover Upgrading Project (Bank of New York)	\$12,900	\$5,900	\$12,000	\$12,000	103.39%
205D - Mead-Phoenix Transmission Project (U.S. Bank)	\$4,500	\$4,500	\$4,500	\$15,000	233.33%
205E- Mead-Adelanto Transmission Project (U.S. Bank)	\$13,500	\$13,500	\$4,500	\$15,000	11.11%
205F - San Juan Unit 3 Project (U.S. Bank)	\$33,000	\$34,000	\$33,000	\$34,000	0.00%
205G - Magnolia Power Project (U.S. Bank)	\$0	\$35,000	\$35,000	\$35,000	
<b>TOTAL 205</b>	<b>\$362,500</b>	<b>\$352,900</b>	<b>\$379,000</b>	<b>\$401,000</b>	<b>13.63%</b>

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**LADWP PERSONNEL DETAIL**

**Accounting and Investment:**

Title	Positions		Annual Salary Beginning of FY		FY 2004-2005		(no OT)
	FY 2003-2004	FY 2004-2005	FY 2003-2004	FY 2004-2005	% SCPPA	\$ SCPPA w/Indirects	
Manager of SCPPA Accounting	1	1	\$104,500	\$108,772	60%	\$65,263	\$118,779
Investment Officer/Assistant Manager	1	1	\$88,700	\$92,223	100%	\$92,223	\$167,846
Assistant Investment Officer	1	1	\$73,000	\$76,037	100%	\$76,037	\$138,387
Sr Utility Accountant	1	1	\$76,600	\$89,108	100%	\$89,108	\$162,177
Utility Accountant	1	1	\$73,000	\$76,037	100%	\$76,037	\$138,387
Utility Accountant	1	1	\$67,600	\$76,037	100%	\$76,037	\$138,387
Utility Accountant	1	1	\$73,000	\$76,038	50%	\$38,019	\$69,195
Clerk Typist	1	1	\$36,200	\$43,170	100%	\$43,170	\$78,569
Total	8	8	\$592,600	\$637,422		\$555,894	\$1,011,727

Equivalent full-time employees 7.1

**Nuclear Group**

Title	Positions		Annual Salary Beginning of FY		FY 2004-2005		(no OT)
	FY 2003-2004	FY 2004-2005	FY 2003-2004	FY 2004-2005	% SCPPA	\$ SCPPA w/Indirects	
Principal Power Engineer/Manager	1	1	\$167,000	\$165,000	10%	\$16,500	\$30,855
Mechanical Engineering Associate	1	1	\$90,000	\$99,000	40%	\$39,600	\$74,052
Mechanical Engineering Associate*	1	1	\$80,000	\$88,000	40%	\$35,200	\$65,824
Senior Clerk Typist	1	1	\$51,000	\$56,000	20%	\$11,200	\$20,944
Total	4	4	\$388,000	\$408,000		\$102,500	\$191,675

Equivalent full-time employees 1.1

ESTIMATED A&G COST TO MEMBERS - BY PROJECT  
FY 2004-05

	Palo Verde 44.18% of Agent Billable	STS 19.42% of Agent Billable	Hoover 7.60% of Agent Billable	Mead-Phoenix 5.79% of Agent Billable	Mead-Adelanto 5.53% of Agent Billable	San Juan 3 10.58% of Agent Billable	Magnolia 6.90% of Agent Billable	Pasadena Allocated	Government Affairs	Legislative Advocacy	Restructuring	APPA Dues (Members')	Total
Altaherm	% 0.00	% 17.65	% 42.55	% 8.88	% 12.02	% 0.00	% 38.02	% 10.85	% 17.43	% 9.09	% 8.78	% 11.08	% 11.51
	\$ 0.00	\$ 89,667.70	\$ 63,952.65	\$ 11,033.86	\$ 14,378.07	\$ 0.00	\$ 88,502.41	\$ 170,694.12	\$ 32,654.48	\$ 17,727.27	\$ 22,823.94	\$ 46,602.48	\$ 556,937.00
Azusa	% 1.00	% 0.00	% 4.26	% 0.38	% 1.97	% 14.71	% 0.00	% 2.43	% 5.91	% 9.09	% 0.63	% 2.55	% 2.71
	\$ 8,424.00	\$ 0.00	\$ 6,402.78	\$ 472.59	\$ 2,952.77	\$ 34,282.10	\$ 0.00	\$ 38,291.92	\$ 11,065.06	\$ 17,727.27	\$ 1,629.03	\$ 10,725.30	\$ 131,372.83
Banning	% 1.00	% 0.00	% 2.13	% 0.38	% 1.20	% 9.80	% 0.00	% 1.71	% 5.48	% 9.09	% 0.36	% 1.42	% 2.03
	\$ 8,424.00	\$ 0.00	\$ 3,201.39	\$ 472.59	\$ 1,437.83	\$ 22,864.73	\$ 0.00	\$ 26,940.53	\$ 10,258.30	\$ 17,727.27	\$ 941.06	\$ 5,972.52	\$ 98,230.23
Burbank	% 4.40	% 4.50	% 15.96	% 5.70	% 10.27	% 0.00	% 30.99	% 7.29	% 9.03	% 9.09	% 2.79	% 7.47	% 7.50
	\$ 37,065.60	\$ 22,681.00	\$ 23,987.88	\$ 7,079.38	\$ 12,286.87	\$ 0.00	\$ 72,148.68	\$ 114,602.95	\$ 16,916.93	\$ 17,727.27	\$ 7,243.25	\$ 31,418.82	\$ 363,058.64
Colton	% 1.00	% 0.00	% 3.19	% 0.38	% 2.30	% 14.71	% 4.13	% 2.68	% 6.12	% 9.09	% 0.85	% 2.56	% 2.99
	\$ 8,424.00	\$ 0.00	\$ 4,794.57	\$ 472.59	\$ 2,744.94	\$ 34,282.10	\$ 9,619.76	\$ 42,137.72	\$ 11,467.01	\$ 17,727.27	\$ 2,209.33	\$ 10,767.36	\$ 144,646.66
Glendale	% 4.40	% 2.27	% 0.00	% 5.39	% 9.84	% 9.80	% 16.53	% 5.46	% 9.15	% 9.09	% 2.92	% 7.80	% 5.98
	\$ 37,065.60	\$ 11,390.86	\$ 0.00	\$ 5,702.88	\$ 11,763.98	\$ 22,864.73	\$ 38,479.28	\$ 85,896.40	\$ 17,132.93	\$ 17,727.27	\$ 7,603.32	\$ 32,806.80	\$ 289,424.05
Imperial	% 6.50	% 0.00	% 0.00	% 0.00	% 0.00	% 50.98	% 0.00	% 8.14	% 14.76	% 9.09	% 7.70	% 10.28	% 8.48
	\$ 54,756.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 118,826.33	\$ 0.00	\$ 128,000.77	\$ 27,652.28	\$ 17,727.27	\$ 20,024.52	\$ 43,237.68	\$ 410,224.86
Los Angeles	% 67.00	% 59.54	% 0.00	% 9.38	% 31.80	% 0.00	% 0.00	% 42.91	% 0.00	% 9.09	% 63.83	% 34.80	% 38.62
	\$ 564,408.00	\$ 298,771.72	\$ 0.00	\$ 11,656.48	\$ 38,036.75	\$ 0.00	\$ 0.00	\$ 674,916.82	\$ 0.00	\$ 17,727.27	\$ 165,948.15	\$ 146,368.80	\$ 1,917,833.99
Pasadena	% 4.40	% 5.88	% 0.00	% 5.13	% 7.65	% 0.00	% 6.13	% 4.22	% 9.41	% 9.09	% 3.29	% 7.90	% 4.95
	\$ 37,065.60	\$ 29,505.84	\$ 0.00	\$ 6,371.87	\$ 9,149.76	\$ 0.00	\$ 14,272.27	\$ 66,379.69	\$ 17,628.57	\$ 17,727.27	\$ 8,554.17	\$ 33,227.40	\$ 239,882.44
Riverside	% 5.40	% 10.16	% 31.91	% 1.52	% 12.02	% 0.00	% 0.00	% 7.60	% 13.22	% 9.09	% 5.79	% 8.72	% 7.74
	\$ 45,489.60	\$ 50,982.88	\$ 47,960.73	\$ 1,890.23	\$ 14,378.07	\$ 0.00	\$ 0.00	\$ 119,563.13	\$ 24,763.54	\$ 17,727.27	\$ 15,059.82	\$ 36,676.32	\$ 374,491.59
Vernon	% 4.90	% 0.00	% 0.00	% 0.00	% 0.00	% 0.00	% 0.00	% 2.13	% 9.48	% 9.09	% 3.06	% 5.14	% 2.89
	\$ 41,277.60	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 33,571.81	\$ 17,760.90	\$ 17,727.27	\$ 7,963.39	\$ 21,618.84	\$ 139,918.81
Cerritos	% 0.00	% 0.00	% 0.00	% 0.00	% 0.00	% 0.00	% 4.20	% 0.32	% 0.00	% 0.00	% 0.00	% 0.28	% 0.33
	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 9,777.60	\$ 4,995.41	\$ 0.00	\$ 0.00	\$ 0.00	\$ 1,177.68	\$ 15,951.69
Western	% 0.00	% 0.00	% 0.00	% 62.87	% 10.93	% 0.00	% 0.00	% 4.25	% 0.00	% 0.00	% 0.00	% 0.00	% 3.26
	\$ 0.00	\$ 0.00	\$ 0.00	\$ 78,147.53	\$ 13,070.96	\$ 0.00	\$ 0.00	\$ 66,793.13	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 158,011.63
Total	% 100.00	% 100.00	% 100.00	% 100.00	% 100.00	% 100.00	% 100.00	% 100.00	% 100.00	% 100.00	% 100.00	% 100.00	% 100.00
	\$ 842,400.00	\$ 591,800.00	\$ 150,300.00	\$ 124,300.00	\$ 119,600.00	\$ 233,100.00	\$ 232,800.00	\$ 1,572,800.00	\$ 187,300.00	\$ 185,000.00	\$ 260,000.00	\$ 420,600.00	\$ 4,840,000.00

Note: Percentages have been rounded to two decimal places for display purposes. Since the calculations were performed using the exact percentages to four additional decimal places, some figures may not appear to add or multiply exactly. The dollar figures are correct.